



UMGUNGUNDOVU
UMASIPALA WESIFUNDA
DISTRICT MUNICIPALITY
DISTRİK MUNISIPALİTEİT

Service Delivery and Budget Implementation Plans

2013 / 2014



TABLE OF CONTENTS

FORWARD BY HIS WORSHIP THE MAYOUR.....	3
MESSAGE BY THE MUNICIPAL MANAGER.....	4
INTRODUCTION	5
VISION, MISSION AND CORE VALUES.....	5
STRATEGIC OUTCOMES.....	6
QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS.....	8
MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY SOURCE.....	60
MONTHLY PROJECTIONS OF OPERATING AND CAPITAL EXPENDITURE AND REVENUE.....	62
THREE-YEAR DETAILED CAPITAL WORKS PLAN.....	ATTACHED

FOREWORD BY HIS WORSHIP THE MAYOR



Our State President, His Excellency Jacob Zuma said in the State of the Nation Address on 14 February 2013 that the Cabinet has adopted the National Development Plan (NDP) that provides the road map to meeting the triple challenges of unemployment, underdevelopment and poverty. This was echoed by His Majesty King Zwelithini ka Bhekuzulu Zulu when he opened the Provincial Legislature on 26 February 2013 when he called on all to roll-up their sleeves in removing the scourges that face our societies. Our Honourable Premier, Dr Zweli Mkhize also echoed the point that the Provincial Growth and Development Plan (PGDP) is aligned to the NDP and that as a Province we will focus on the achievement of a better South Africa for all.

Councillor YS Bhamiee.

MESSAGE FROM THE MUNICIPAL MANAGER



The uMDM has strategically positioned itself as a citizen-centric, performance orientated and results driven organisation. This strategic position is under pinned by a five point turnaround strategy.

The first point of this turnaround strategy is to achieve a clean audit where the principles of good corporate governance form the foundation of how we conduct our business in the uMDM. An unqualified audit is no longer acceptable – we now need to achieve a clean audit.

Secondly we will continue to be fully committed to our core business of providing water, sanitation and environmental health services. As our resources increase, however, we are migrating towards playing a more meaningful role in economic development. In

Mr TLS Khuzwavo. District Municipal

1. INTRODUCTION

1.1 VISION, MISSION AND CORE VALUES

DISTRICT VISION

uMgungundlovu District Municipality will evolve into a dynamic metropolitan area, spreading its vibrant economic benefits to all its

DISTRICT MISSION

The uMgungundlovu District Municipality will through sound governance and community

CORPORATE VALUES

Driven by the aspirations of the people we strive to achieve our Vision and Mission through:

- Providing services according to the principles of *Batho Pele*(People First)
- Practicing Ubuntu
- Accepted codes of practice and standards of professionalism

THE VISION AND MISSION THAT WILL TAKE US TO

1.2 Strategic Outcomes

THE OUTCOMES THAT WILL IMPACT ON THE LIVES OF PEOPLE IN COMMUNITIES AND WILL LEAD TO

Department	Division / Programme	Planned Strategic Outcomes
Office of the Municipal Manager	Integrated Development Planning	A dynamic Integrated Development Plan that informs development in the District
	Water Services Authority	Water and Sanitation backlogs eradicated in the uMgungundlovu District
	Internal Audit	Adequate and effective internal controls in place within the District Municipality (DM)
	Performance Management	The DM is transformed into a performance driven organisation
	Intergovernmental Relations	Effective intergovernmental relations practiced by all spheres of government through the Cluster Model
	Communications	The DM communicates effectively with all its Stakeholders and Communities
	Legal Services	The DM is legally compliant in all its activities
	Information and Communications Technology	Optimal utilization of the ICT Systems by all users in the DM
Technical Services	Water Provision	Potable water enjoyed by all within the DM
	Sanitation Provision	Basic and higher levels of sanitation enjoyed by all within the DM
	Solid Waste Management	Solid waste management integrated and optimized in the DM
	Climate Change Mitigation and Adoption	Climate Change in the DM mitigated and adaptations made accordingly
	Cemeteries and Crematoria	All people within the District have access to cemeteries and crematoria
	Roads and Storm Water	Effective road network and storm water controls in place

Department	Division / Programme	Planned Strategic Outcomes
Community Services	Emergency Services – Fire	Humanitarian aid rendered and property and lives saved from fire and other threatening hazards
	Emergency Services – Disaster Management	The probability of disaster occurrences reduced and effective action taken during disasters
	Environmental Health	Sustainable environmental health practiced throughout the District
	HIV and Aids	Coordination and Management of HIV/AIDS strengthened
	Rights of Women, Children, Elderly and People with Disabilities	Gender equality promoted and the human rights of Senior Citizens, Women, People with Disabilities and Children protected
	Sports and Recreation	Sports and recreation promoted throughout the District
	Arts and Culture	Arts and culture promoted throughout the District
	Youth Development	Youth development promoted throughout the District
	Economic Development	A conducive environment for rural development and local economic development created
	Tourism Development	An economically viable and tourist friendly District that increases tourism and job opportunities created
	Development Planning	Sustainable environmental management and coordinated development promoted throughout the District
Geographic Information Services	Stakeholders within the District make use of accurate geographic information for decision making	
Financial Services	Budgeting and Reporting	Budgeting and reporting processes constantly improved
	Expenditure Control	Expenditure control measures constantly improved
	Income Control	Income control measures constantly improved
	Supply Chain Management	Procurement procedures constantly speeded-up and improved
Corporate Services	Human Resource Management	The DM is recognized as an employer of choice
	Administration and Sound Governance	The standard of administrative and auxiliary support is constantly improved

2. QUARTERLY PROJECTIONS OF SERVICE DELIVERY TARGETS AND PERFORMANCE INDICATORS

THE OBJECTIVES, MEASURABLE OUTPUTS AND PERFORMANCE TARGETS THAT WILL LEAD

2.1 Office of the Municipal Manager

National Key Performance Area: Good Governance and Public Participation

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Performance Management							Budget: R702 378						
OM M 1	To transform the UMDM into a performance driven organisation	OPMS reviewed and implemented	Date of submission of SDBIPs				30-Jun				30-Jun	M: PM	Nil
OM M 2			No. of Municipal Performance Reports submitted	4	Nil	4	4	1	1	1	1	M: PM	Nil
OM M 3		IPMS iro Section 56 / 57 Managers reviewed and implemented	No. of Performance agreements signed	5	Nil	5	5	5	0	0	0	M: PM	Nil
OM M 4			No. of Section 56 / 57 employee appraisals conducted	5	Nil	5	5	0	0	5	0	M: PM	Nil
OM M 5		Annual Report developed and adopted	No. of Reports	1	Nil	1	1	0	0	1	0	M: PM	Nil
OM M 6		Oversight Process facilitated and adopted	No. of Reports	1	Nil	1	1	0	0	1	0	M: PM	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
OM M 7		Mayor's Service Excellence Awards Ceremony held	Date of Ceremony				15-Dec		15-Dec				Nil
Division / Programme: Integrated Development Planning												Budget: R2 201 462 (Includes R & D)	
OM M 8	To facilitate and coordinate the compilation or annual review of the IDP	IDP-Budget-OPMS aligned Framework-Process Plan approved	Date of adoption				30 Sept	30 Sept				M: IDP	Nil
OM M 9		A credible IDP reviewed	Date of adoption of Draft IDP				31-Mar			31-Mar		M: IDP	Nil
OM M 10			Date of adoption of final IDP				30-Jun				30-Jun	M: IDP	Nil
OM M 11		Report of each Phase completed	No. of phases in IDP development completed	5	Nil	5	5 phases or chapters	Phase 0 & 1 – Chapter 2	Phase 2 / Chapter 3	Phase 4: Draft IDP (All chapters)	Phase 5: Final Draft IDP or all Chapters as final	M: IDP	Nil
OM M 12		Community / Public consultation sessions held	No. of Community / Public consultation meetings held	3	Nil	3	3		1		2	M: IDP	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
OM M 13		Copies of the IDP disseminated	No. of copies printed and disseminated	2000	Nil	2000	2000				2000	M: IDP	R4 990
Division / Programme: Internal Audit												Budget: R2 555 973	
OM M 14	To provide reasonable assurance on the adequacy and effectiveness of the systems of internal control Strategic Objective	Approved Audit Plan implemented Measurable Outputs	Date of approval of Risk Based Annual Audit Plan by Audit Committee				31-Jul	31-Jul				M: IA	Nil
OM M 15			No. of Audit Reports submitted	30	Nil	Nil	30	4	6	12	8	M: IA	R 1 500 000 (Audit fees)
Division / Programme: Legal and Compliance Services:												Budget: Included in MM budget	
OM M 16	To provide legal support to the organisation	Legal advice & litigation control instituted	% reduction of claims against uMDM,	100%	50%	50%	100%	25%	50%	75%	100%	LA	R165 000
OM M 17		Contract Management in collaboration with SCM Unit instituted	Date of approval of Contract Management Strategy				30-Jun				30 Jun	LA	

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
OM M 18		Debt Collection support to Revenue Unit instituted	Date instituted				30-Jun				30-Jun	LA	
OM M 19		Labour Relations Law support provided	% of successful disputes resolved	100%	60%	40%	100%	100%	100%	100%	100%	LA	
Division / Programme: Information and Communications Technology (ICT)											Budget: R11 308 183		
OM M 20	To ensure optimal utilization of the ICT Systems by all users in the DM	Fully functional and available network and ICT services.	% of logged calls resolved per day	100%	94%	6%	100%	96%	97%	97%	98%	M:ICT	R5 500 000 Consultants fees
OM M 21			% up-time on all ICT Services achieved	100%	95%	5%	98%	96%	96%	97%	98%	M:ICT	

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
OM M 22		LAN Upgraded	Date of upgrade completed				31 Mar			31 Mar		M:ICT	R1 000 000
OM M 23		Aligned ICT governance framework approved	Date of ICT governance framework approved				30-Jun				30-Jun	M:ICT	R200 000
OM M 24		ICT DRP,BCP and backup strategies developed, tested and commissioned	Date of DRP and BCP reviewed, tested and commissioned				31-Mar			31-Mar		M:ICT	R500 000
OM M 25		All ICT related AG queries addressed	% of AG queries addressed fully.	100%	94%	6%	100%	100%	100%	100%	100%	M:ICT	R200 000
OM M 26		GCIS aligned Website on-line with all legislative requirements met	% compliant website online	100%	90%	10%	100%	100%	100%	100%	100%	M:ICT	R150 000
OM M 27		Share Portal and Intranet-SharePoint implemented	Date implemented				31 Mar			31 Mar		M:ICT	R500 000
OM M 28		WAN upgraded at Howick and Hilton Customer Care Centres	Date of completion of upgrade				31 Mar			31 Mar		M:ICT	R800 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
OM M 29		Automated PMS implemented	Date implemented				30 Jun				30 Jun		R500 000
OM M 30		UMGUNGUNDL OVU INFORMATION TECHNOLOGY XCHANGE(UDIT X) - technology week	Date of the Event				1st Week of Sept	1st Week of Sept				M:ICT	R500 000
Division / Programme: Communications											Budget: Included in MM budget		
OM M 31	Provide effective communication to all stakeholders of the UMDM	Communication s Strategy developed and adopted	Date of completion of Communication Strategy				30-Jun				30-Jun	M:C	Nil
OM M 32		Corporate Communication : Internal & External conducted	No. of external newsletters produced and disseminated	4	Nil	4	4	1	1	1	1	M:C	R400 000
OM M 33			No. of internal newsletters produced and disseminated	4	Nil	4	4	1	1	1	1	M:C	R100 000
OM M 34		Corporate Identity improved	Date of production of Corporate Identity Manual				31 May				31 May	M:C	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
OM M 35		Events Calendar approved	Date approved				31 Jul	31 Jul				M:C	Nil
OM M 36		Stakeholder meetings held	No. of stakeholder meetings held	4	Nil	4	4	1	1	1	1	M: C	R1 000 000
OM M 37		Media Relations and Media Monitoring conducted	No. of meetings with media	4	Nil	4	4	1	1	1	1	M:C	Nil
Division / Programme: Water Services Authority											Budget: R2 771 215		
OM M 38	To provide access to sustainable quality drinking water and sanitation services	WSDP implementation monitored	No. of Wards visited to establish water and sanitation backlogs	47	Nil	47	47	12	12	12	11	M: WSA	Nil
OM M 39		Indigent Register developed	No. of Wards visited to complete questionnaire	47	Nil	47	47	12	12	12	11	M: WSA	Nil
OM M 40		Water Services By-laws enforced	No. of reports submitted	4	Nil	4	4	1	1	1	1	M: WSA	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)	
OM M 41		Households with access to basic (or higher) levels of water	No. of households	90934	81477	9457	1000	250	250	250	250	M: WSA	Nil (Budget is with Technical)	
OM M 42		Households with access to free basic water	No. of households	At the time of writing the District Municipality did not have an Indigent Register, but this was receiving urgent attention.								M: WSA	Nil	
OM M 43		Households with access to basic (or higher) levels of sanitation	No of households	74 713	74 713	13906	3500	875	875	875	875	M: WSA	Nil (Budget is with Technical)	
OM M 44		Households with access to free basic sanitation	No of households	At the time of writing the District Municipality did not have an Indigent Register, but this was receiving urgent attention.								M: WSA	Nil	
OM M 45		Water quality monitored	% Blue Drop Status achieved	100%	65%	35%	100%	100%	100%	100%	100%	100%	M: WSA	R1 054 000
OM M 46			% Green Drop Status achieved	100%	76,3%	23,7%	100%	100%	100%	100%	100%	100%	M: WSA	

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Research and Development							Budget included in IDP						
OM M 47	To champion research and development that will form basis for informed planning	Frontline Service Delivery Monitoring Report produced	Date of Report produced				30-Jun				30-Jun	M:R&D	R1 000 000
OM M 48		Client Satisfaction/ QOL Report produced	Date of Report produced				31 Mar			31 Mar		M:R&D	
OM M 49		Profiling of Boy child in the district conducted	Date of completion of Report				30 June				30 June	M:R&D	
OM M 50		Memorandum of Understanding (MOU) signed with the UKZN, DED and DSO signed	Date of MOU signed				30 Sep	30 Sep				M:R&D	

2.2 Department of Technical Services

National Key Performance Area: Basic Service Delivery and Infrastructure Development

PROJECT PHASES FOR PROJECTS IN TECHNICAL SERVICES

- | | |
|---|--|
| 1. Appointment service provider for feasibility study and business plan | 6. Project tender stage |
| 2. Completion of feasibility study | 7. Award of contract |
| 3. Approval of project business plan and registration with MIG | 8. Project Implementation as per Project Plan / GANT Chart |
| 4. Project preliminary design | 9. Project Completion |
| 5. Project detailed design | 10. Project handed over to O& M |

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Water Provision											Budget: R271 364 198		
Tec h 1	To improve access to basic levels of water	uMshwathi: Lindokuhle & Mpolweni Water Supply	No. of project phases completed	10	8	2	1 phase: 9	9	9	9	9	M:IP & D	R7 000 000
Tec h 2		Impendle: Nhlambama soka, Nhlathimbe & Khathikha thi	No. of project phases completed	10	8	2	1 phase: 9	9	9	9	9	M:IP & D	Nil
Tec h 3		Impendle: Nkangala / Glen project	No. of project phases completed	10	7	3	3 phase: 8-10	8	8	9	10	M:IP & D	R7 000 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 4		Impendle: Smilobha, Ntokozweni Lindokuhle & Fikesuthu Water Project	No. of project phases completed	10	8	2	3 phases: 8-10	8	8	9	10	M:IP & D	R6 577 252
Tech 5		Impendle: KwaNovuka Water Supply Scheme 2	No. of project phases completed	10	8	2	1 phase: 9	9	9	9	9	M:IP & D	R13 883 159
Tech 6		Impendle: LM Bulk Water Supply Project	No. of project phases completed	10	8	2	1 phase: 8	8	8	8	8	M:IP & D	R30 897 136
Tech 7		Impendle: Enguga (Swampo) Phase 4 Water Supply	No. of project phases completed	10	7	3	3 phase: 8-10	8	8	9	10	M:IP & D	R16 328 450
Tech 8		uMshwathi: Mpethu & Mbhava Water Supply	No. of project phases completed	10	7	3	2 phases 8 & 9	8	8	8	9	M:IP & D	R5 875 508
Tech 9		Richmond: Ephatheni project	No. of project phases completed	10	7	3	1 phase: 8	8	8	8	8	M:IP & D	R18 360 187

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 10		Richmond: Gengeshe Water	No. of project phases completed	10	7	3	1 phase: 8	8	8	8	8	M:IP & D	R10 000 000
Tech 11		Mkhambathini: Greater Eston (Ukhalo)	No. of project phases completed	10	7	3	1 phase: 8	8	8	8	8	M:IP & D	R20 136 605
Tech 12		uMngeni: Hhaza, KwaChiefMashingeni Water Supply	No. of project phases completed	10	5	5	3 phases 6-8	6	7	8	8	M:IP & D	R15 838 386
Tech 13		Mpofana: Ebuhleni Water Project	No. of project phases completed	10	7	3	3 phases 8-10	8	8	9	10	M:IP & D	R3 400 000
Tech 14		Craigie Burn Bulk Water Supply	No. of project phases completed	10	4	6	2 phases 5&6	5	5	5	6	M:IP & D	Nil
Tech 15		Umshwathi Regional Bulk Supply	No. of project phases completed	10	2	8	1 phase: 3	3	3	3	3	M:IP & D	R13 288 485
Tech 16		Umshwathi Slum Water	No. of project phases completed	10	2	8	1 phase: 3	3	3	3	3	M:IP & D	R10 000 000
Tech 17		Dalton Cool-Air Water	No. of project phases completed	10	1	9	7 phases: 4-8	4	6	8	8	M:IP & D	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 18		Hilton N3 Corridor Development	No. of project phases completed	10	2	8	1 phase: 3	3	3	3	3	M:IP & D	R8 866 223
Tech 19		CedaraKhan ya Village Bulk Water	No. of project phases completed	10	2	8	1 phase: 3	3	3	3	3	M:IP & D	R11 700 000
Tech 20		Mpofana: Muden Water Supply	No. of project phases completed	10	1	9	2 phases: 2&3	2	2	3	3	M:IP & D	R1 549 500
Tech 21		Richmond: Zwelethu Housing Development Bulk Water	No. of project phases completed	10	1	9	7 phases: 4-8	4	6	8	8	M:IP & D	R2 494 158
Tech 22		Amanda's Hill Housing Development Bulk Water	No. of project phases completed	10	1	9	2 phases 2&3	2	2	3	3	M:IP & D	Nil
Tech 23		St Bernards Housing Development Bulk Water	No. of project phases completed	10	1	9	2 phases 2&3	2	2	3	3	M:IP & D	Nil
Tech 24		Enguga, EntshayabantuMackian Phase 5 Abstraction	No. of project phases completed	10	7	3	3 phases 8-10	8	8	9	10	M:IP & D	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 25		Mkhambat: Maqongqo Phase 2	No. of project phases completed	10	7	3	1 phase:8	8	8	8	8	M:IP & D	R15 097 504
Tech 26		Mkhambat: Maqongqo Phase 3	No. of project phases completed	10	7	3	1 phase:8	8	8	8	8	M:IP & D	
Tech 27		Mkhambat: Maqongqo Phase 4	No. of project phases completed	10	7	3	1 phase:8	8	8	8	8	M:IP & D	
Tech 28		Howick AC Pipe Replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tech 29		Merrivale AC Pipe replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tech 30		Merrivale Heights AC Pipe Replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tech 31		Hilton AC Pipe Replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tech 32		Richmond AC Pipe Replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 33		Rosetta AC Pipe Replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tech 34		Mooi River AC Pipe Replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	R4 613 237
Tech 35		Camperdown AC Replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tech 36		Wartburg AC Pipe Replacement	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tech 37		Manzamnyama Water Reticulation	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	R7 000 000
Tech 38		Manyavu Water Reticulation	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tech 39		Nkanyezini Water Reticulation	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	R8 000 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tec h 40		Construction of Reservoirs at Manyavu, Nkanyezini & Manzamnyama	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tec h 41		Pumlas Water Reticulation	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tec h 42		Lions River Water Reticulation	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tec h 43		uMngeni: Burnam Wood Water Reticulation	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	R1 268 356
Tec h 44		uMngeni LM Pressure Management	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tec h 45		uMshwathi LM Pressure Management	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tec h 46		Richmond Town Pressure Management	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tec h 47		Mooi River Pressure Management	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tec h 48		Swayimane Pressure Management	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tec h 49		Mkhambathini Pressure Management	No. of project phases completed	10	3	7	3 phases: 4,5&6	4	4	5	6	M:IP & D	Nil
Tec h 50		uMngeni: Asbestos pipe replace Hilton	No. of project phases completed	10	0	5	5 phases	1	2	3	5	M:IP & D	R8 000 000
Tec h 51		uMngeni: Asbestos pipe replace Howick	No. of project phases completed	10	0	5	5 phases	1	2	3	5	M:IP & D	R7 500 000
Tec h 52		uMngeni: Asbestos pipe replace Merrivale Heights	No. of project phases completed	10	0	5	5 phases	1	2	3	5	M:IP & D	R7 500 000
Tec h 53		uMngeni: Asbestos pipe replace Merrivale	No. of project phases completed	10	0	5	5 phases	1	2	3	5	M:IP & D	R7 500 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Sanitation Provision												Budget: R59 337 222	
Tec h 54	To improve access to basic levels of sanitation	uMngeni: Hlaza Sanitation project	No. of toilets completed	1479	600	879	879	220	440	660	879	M:IP & D	R3 128 160
Tec h 55		uMngeni: Mpophome ni Waste Water Works	No. of project phases completed	10	1	9	7 phases 2-8	3	6	7	8	M:IP & D	R9 606 000
Tec h 56		Mpofana: Muden VIP San project	No. of toilets completed	2237	1205	1437	1800	1050	1300	1550	1800	M:IP & D	Nil
Tec h 57		Khayelisha Housing Project	No. of project phases completed	10	7	3	2 phases : 8&9	8	8	8	9	M:IP & D	Nil
Tec h 58		Swayimane 11	No. of toilets completed	500	0	500	500	0	0	250	500	M:IP & D	Nil
Tec h 59		Richmond: Gengeshe Sanitation	No. of toilets completed	To co			500	0	0	250	500	M:IP & D	R3 654 120
Tec h 60		uMshwathi: Mpolweni Sanitation	No. of toilets completed	0	3900	3900	500	0	0	250	500	M:IP & D	R12 338 560
Tec h 61		Appelsbosch Rehabilitation	No. of project phases completed	10	7	3	3 phases: 8-10	8	8	9	10	M:IP & D	Nil
Tec h 62		Mpofana Rehabilitation	No. of project phases completed	10	7	3	3 phases: 8-10	8	8	9	10	M:IP & D	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tec h 63		uMshwathi Slump Bulk Sewer	No. of project phases completed	10	2	8	1 phase: 3	3	3	3	3	M:IP & D	Nil
Tec h 64		Dalton & Cool-Air Bulk Sewer	No. of project phases completed	10	1	9	5 phases: 8	4	6	8	8	M:IP & D	Nil
Tec h 65		Mooi River Water Works Sewer	No. of project phases completed	10	1	9	2 phases 2-3	2	2	3	3	M:IP & D	Nil
Tec h 66		Impendle: Enguga, Entshiyabantu&Maksam VIP Sanitation project	No. of toilets completed	1441	906	535	535	267	535	0	0	M:IP & D	Nil
Tec h 67		Impendle: SmilobhaFikesuthi VIP Sanitation project	No. of toilets completed	1826	1112	714	714	714	0	0	0	M:IP & D	Nil
Tec h 68		Mkhambathini: Waste Water Works project	No. of project phases completed	10	6	4	2 phases 7&8	7	7	8	8	M:IP & D	R20 673 857
Tec h 69		Richmond: Hopewell Ward 4 VIP Sanitation project	No. of toilets completed	4000	650	3350	1200	300	600	900	1200	M:IP & D	R12 904 640

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 70		Craigieburn	No. of project phases completed	10	4	6	2 phases 5&6	5	5	5	6	M:IP & D	Nil
Tech 71		Richmond Waste Water	No. of project phases completed	10	2	8	4 phases 3-6	3	4	5	6	M:IP & D	R14 350 549
Tech 72		Impendle Village-WWTP	No. of project phases completed	10	3	7	3 phases 4-6	4	4	5	6	M:IP & D	R10 000 000
Division / Programme: Solid Waste Management							Budget: Employee costs included in Technical budget						
Tech 73	To develop a long term regional waste disposal facility within the UMDM	New District Landfill Site commissioned	No of Project Phases Completed				Land Purchase Agreement approved EIA completed successfully Waste Management License obtained	Land Purchase Agreement approved and EIA starts	33% of EIA completed	66% of EIA Completed	EIA approved with Waste Management License	M:MF	Nil
Tech 74		Richmond:Landfill Site: Upgraded Landfill Site	No of Project Phases Completed	10	5	5	10	6&7	8	8	8&9&10	M:MF	R2 000 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 75		Mpofana Landfill Site: Compactor purchased	No of Project Phases	10	4	6	10	6&7	8	9	10	M:MF	R 1,000,000
Tech 76	To establish and operate a Material Recovery Facilities, Source Separation Systems and Support to Small Recyclers	MRFs Built Increasing Recyclable Materials Recovered and Sold at Better Prices Small Recyclers Market Share Improved	No of Project Phases and Recycling Rate	10	4	6	10 and 40% Recycling Rate	8	8	9&10	40% Recycling Rate	M:MF	R19 553 972
Tech 77	To establish a Biodigester	Biodigester Designed, Tendered and Built Feedstock Secured	Funding Secured Feasibility Study Completed PPP Established EIA process complete Application for IPP license secured				Funding Secured Feasibility Study Complete PPP Process underway IPP REBIDD ready for submission	Funding Secured	Feasibility Study on-going	Feasibility Study Completed EIA process underway	PPP establishment process underway EIA Process on-going IPP REBID application prepared	M:MF	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 78	To establish a Composting Facility	Composting Facility Established	EIA obtained Waste Management License obtained Funding Secured Proposal Call undertaken for PPP PPP agreement				EIA obtained Waste Management License secured Funding Secured for Capex PPP agreement Construction Begins for facility	EIA obtained Proposal Call for PPP	Waste Management License obtained PPP appointed	Funding Secured Tender for Construction of Facility ready	Tender Awarded	M:MF	Nil
Division / Programme: Cemeteries and Crematoria							Budget: Employee costs included in Technical budget						
Tech 79	To improve access to cemeteries	New Cemetery at Mooi River established for the medium term	No of Project Phases	10	2	8	10	5 and Purchase Agreement Signed Basic Assessment Commences	6&7	8	8&9&10	M:MF	R500,000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Tech 80		A new cemetery at Richmond established for the medium term	No of Project Phases	10	2	8	10	5	6&7	8	8&9&10	M:MF	R500 000
Division / Programme: Climate Change Mitigation and Adaption							Budget: Employee costs included in Technical budget						
Tech 81	To implement a Climate Change Mitigation and Adoption Strategy	Climate Change Response Strategy adopted	Completed phases: Climate Change Response Strategies and Plans				Climate Change Response Plan adopted	Consultants submit final strategy	Plan Adopted by Council	Plan is communicated to citizens		M:MF	Nil
Tech 82		Project Proposals and Fundraising Strategy implemented	Project Proposals submitted to funders				Secure Funding for Mitigation and Adaption Projects	Submit proposals and secure partial funding	Implement Projects and Submit Proposals for Support	Implement Projects and Submit Proposals for Support	Implement Projects and Submit Proposals for Support	M:MF	Nil
Division / Programme: Sports Field Construction							Budget: Employee costs included in Technical budget						
Tech 83	To promote sports and recreation	Richmond: mPhatheni Sportsfield Upgrade	No. of project phases completed	10	0	10	5	1	2	4	5	M:MF	R3 020 464

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Renewable Energy and Energy Efficiency							Budget: Employee costs included in Technical budget						
Tech 84	To promote a green environment	Imendle & uMshwathi: Feasibility Studies Photovoltaic SolarFrom	No. of project phases completed	10	0	10	1	1	1	1	1	M:MF	R500 000
Tech 85		Richmond: Wind farm established	No. of project phases completed	10	0	10	1	1	1	1	1	M:MF	R500 000
Division / Programme: Roads and Storm Water							Budget: Employee costs included in Technical budget						
Tech 86	To maintain the district road network	Msunduzi: Rehabilitation of District Road D1130 (AFA1) MIS 165345	No. of project phases completed	10	7	3	10	8	8	8	9 & 10	M:MF	R6 415 567

PROJECT PHASES FOR PROJECTS IN TECHNICAL SERVICES

- | | |
|---|--|
| 1. Appointment service provider for feasibility study and business plan | 6. Project tender stage |
| 2. Completion of feasibility study | 7. Award of contract |
| 3. Approval of project business plan and registration with MIG | 8. Project Implementation as per Project Plan / GANT Chart |
| 4. Project preliminary design | 9. Project Completion |
| 5. Project detailed design | 10. Project handed over to O& M |

2.3 Department of Community Services

National Key Performance Area (KPA): Social Development Services

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)	
Division / Programme: Environmental Health												Budget: R5 651 719		
Co m 1	Sustainable environmental health practiced throughout the District	Food safety: Legal compliance checks conducted	No. of dairies inspected	7 LMs	2 LMs	5 LMs	25	6	6	6	7	M: SD	R100 000	
Co m 2			No. of food premises inspected	7 LMs	2 LMs	5 LMs	100	25	25	25	25	M: SD		
Co m 3		Water quality monitoring: Tests at polluted / suspected polluted sources conducted	No. of tests conducted	7 LMs	2 LMs	5 LMs	48	12	12	12	12	M: SD	R100 000	
Co m 4			Tests at waste water treatment plants conducted	No. of tests conducted	7 LMs	6LMs	1 LMs	48	12	12	12	12		M: SD
Co m 5			Waste Management: Public educated / informed on proper waste management practices	No. of training sessions conducted	7 LMs	2 LMs	5 LMs	4	1	1	1	1		M: SD

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Co m 6			No of educational pamphlets, posters and handbills distributed	7 LMs	2 LMs	5 LMs	10000	2500	2500	2500	2500	M: SD	R65 000
Co m 7		Health Care: Audit of health care risk waste generators	No. of medical facilities audited	7 LMs	2 LMs	5 LMs	12	4	4	4	4	M: SD	R50 000
Co m 8		Handling a and disposal of the dead: Undertakers and mortuaries audited for legal compliance	No of funeral undertakers premises inspected	7 LMs	2 LMs	5 LMs	20	5	5	5	5	M: SD	R50 000
Co m 9		Vector and pest control: Problem sites treated with pesticide , rodent bait and larvicide	No of sites treated	7 LMs	2 LMs	5 LMs	12	4	4	4	4	M: SD	R50 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: HIV and Aids													Budget: Included in MM budget
Com 10	To strengthen Coordination and Management of HIV/AIDS.	New incidences of HIV, STI& TB infections reduced	No. of a Behaviour Change Campaign supported	4	4	0	4	1	1	1	1	HIV & Aids Coord	R1 150 000
Com 11		HIV/AIDS Strategy reviewed	Date of reviewed HIV/AIDS Strategy adopted				30 Sep	30 Sep				HIV & Aids Coord	
Com 12		Civil Society Sector Groups supported.	No. of Civil Society responses on HIV/AIDS supported	3	1	2	2	1		1		HIV & Aids Coord	
Com 13		Revival workshops held for each Local AIDS Council	No. of Revival Workshops conducted.	7	0	7	7	7				HIV & Aids Coord	
Com 14		Project proposals for integrating WAC/ War Room forwarded to DAC	No. of Project Proposals submitted	7	0	7	7		7			HIV & Aids Coord	

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Com 15		Increased PLWHIV involvement in business	No. of PLWHIV skills & start-up kits offered to business	540	140	400	70			70		HIV & Aids Coord	
Com 16		Knowledge, awareness & safety practices and use of referral systems by the Traditional Practitioners increased	No. of training courses completed	300	70	230	70				70	HIV & Aids Coord	
Division / Programme: Women, Children, Elderly and People with Disabilities										Budget: Included in MM budget			
Com 17	To promote gender equality and protect the human rights of Senior Citizens, Women, People with Disabilities and Children	Human rights of Women, promoted	No. of sessions held	4	0	0	4	1	1	1	1	Gender Coord	R150 000
Com 18		Healthy life styles for senior citizens promoted	No. of sessions held	4	0	0	4	1	1	1	1	Gender Coord	R200 000
Com 19		Accessibility of public transport for people with disabilities improved	No. of interventions facilitated	2	0	2	2	1		1		Gender Coord	R250 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Com 20		Equity for people with disabilities promoted	No. of interventions facilitated	2	0	2	2		1		1	Gender Coord	R250 000
Com 21		Child survival, development, protection and participation promoted	No. of interventions facilitated	2	0	2	2	1		1		Gender Coord	R500 000
Com 22		Public awareness on the rights of women raised	No. of interventions facilitated	2	0	2	2		1		1	Gender Coord	R150 000
Com 23		Gender advocacy and social mobilisation and nodal cross-cutting promoted	No. of sessions held	2	0	2	2	1		1		Gender Coord	R100 000
Com 24		Implementation of legislation pertaining to older persons promoted	No. of sessions held	2	0	2	2		1		1	Gender Coord	R150 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Com 25		Gender institutionalisation strengthened	No. of sessions held	2	0	2	2	1		1		Gender Coord	R100 000
Com 26		Pension points monitored for safety	No. on inspections carried out	2	0	2	2		1		1	Gender Coord	R150 000
Division / Programme: Sports and Recreation													Budget: Included in MM budget
Com 27	To promote sports and recreation throughout the District	Sport Federations in the uMDM games supported	No. supported	15	Nil	15	15	15	15			M: SD	R1 500 000 (Plus R3 020 464 for project exp)
Com 28		Selected athletes for SALGA Games trained	Date of completion of training				01 Nov		01 Nov			M: SD	R3 696 000
Com 29		Local sports associations promoted and established	No. of local sports associations supported	7	2	5	5	5					M: SD

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)	
Division / Programme: Arts and Culture												Budget: Included in MM budget		
Com 30	To promote arts and culture throughout the District	Arts and Culture Council launched	Date launched				31 Dec		31 Dec			M: SD	R350 000	
Com 31		Culture promoted through Izintombi(maidens) zomhlanga	Date of event				31 Dec		31 Dec			M: SD		
Com 32		Transport for uMkhosi womhlanga arranged	Date of uMkhosi womhlanga				30 Sep	30 Sep						M: SD
Com 33		Development of Artists in the uMDM promoted	Date of event				31 Dec		31 Dec					M: SD
Com 34		Arts and culture competitions at local level revived	Date of completion of various arts competitions				30 Jun				30 Jun			M: SD

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)	
Division / Programme: Youth Development							Budget: Included in MM budget							
Com 35	To promote youth development in the District	District Youth Forum established	Date established				31-Dec		31-Dec			M: SD	R100 000	
Com 36		Capacitate the Youth Forum in dealing with Youth matters	Date of workshop				31 Mar			31 Mar		M: SD	R100 000	
Com 37		Strategic planning session for the Youth Forum	Date of Strat Plan				31 Jan			31 Jan		M: SD	R100 000	
Com 38		Youth Awareness Campaign implemented	No. of events / initiatives implemented	25	0	25	25	6	9	7	3			R600 000
Com 39		Youth in poor households assisted in registering in tertiary schools	No. of households assisted	5	0	5	5	5						R600 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Emergency Services – Fire										Budget: R28 869 794			
Com 40	To protect and save life and property from fire	Effective handling of incidents by Fire Personnel	No. of Fire Fighters undergone specialized training	99	0	99	50	12	13	12	13	Chief Fire Of	Nil
Com 41	and other threatening hazards and to render	Availability of response vehicles in case of incident	No. of fire engines leased	8	3	5	2	0	0	1	1	Chief Fire Of	R1 584 000
Com 42	humanitarian aid	Fire related incidents caused by Communities reduced	No. of presentations made at schools	60	0	60	60	15	15	15	15	Chief Fire Of	Nil
Com 43		SANS 10090 achieved	Time from call to out of station	3 min	3 min	Nil	3 min	3 min	3 min	3 min	3 min	Chief Fire Of	Nil
Com 44		Time from station to fire reduced	Time taken from station to fire	30 min	120 min	90min	30 min	30 min	30 min	30 min	30 min	Chief Fire Of	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Emergency Services - Disaster Management											Budget: R8 429 498		
Com 45	To reduce the probability of disaster occurrences; to take effective action during disasters; to provide immediate response and recovery	Legal compliance with NDMF of 2005	No. of risk mapping sessions conducted	8	1	7	7	1	2	2	2	HoDM	Nil
Com 46		Safety at schools promoted	No. of safety sessions conducted at schools	40	0	40	40	10	10	10	10	HoDM	Nil
Com 47		Social crime prevention workshops conducted	No. of workshops conducted	7	0	7	7	1	2	2	2	HoDM	Nil
Com 48		Awareness Campaign of communicable diseases conducted	No. of exhibitions coordinated with strategic partners	7	0	7	7	1	2	2	2	HoDM	Nil
Com 49		Community education and awareness on hazards rolled out	No. of community communications conducted	4	0	4	4	1	1	1	1	HoDM	Nil
Com 50		Response to disaster through ICMS(software)	Time taken to respond	72 hrs	72 hrs	Nil	72 hrs	72 hrs	72 hrs	72 hrs	72 hrs	72 hrs	HoDM

National Key Performance Area (KPA): Economic Development Services

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Local Economic Development Budget: R2 809 496 (Sports, HIV & Aids, Youth, Tourism, Arts & Culture moved to relevant Divisions / Programmes)													
Com 51	To create a conducive environment for: - Rural development; and - Local economic development	Economic Council established	Date of establishment				30-Jun				30-Jun	M: ED	Nil
Com 52		uMDM Business Expo organised	Date of the Expo				31-Mar			31-Mar		M: ED	Nil
Com 53		District Growth and Development Plan approved	Date of approval				30 Jun				30-Jun	M: ED	Nil
Com 54		SMME, Cooperatives support programme implemented	No. of workshops held	4	0	4	4	1	1	1	1	M: ED	Nil
Com 55		Rural Development / Agriculture Support Programme implemented	No. of workshops held	4	0	4	4	1	1	1	1	M: ED	Nil
Com 56		LED Strategy reviewed	Date of completion				30 Jun				30 Jun	M: ED	Nil
Com 57		Agriculture Plan approved	Date of approval				31 Mar			31 Mar		M: ED	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Tourism Development											Budget: R2 182 032		
Com 58	To develop an economically viable and tourist friendly District that increases tourism and job opportunities	Marketing Plan implemented	Date implemented				30-Jun				30-Jun	M: ED	R60 000
Com 59		Mandela Day Marathon organised	% completion of preparation for the Mandela Day Marathon	100%	50%	50%	50%	50%				M: ED	R1 500 000
Com 60		Tourism brochure Developed	No. of tourism brochures developed	1	Nil	1	1				1	M: ED	R350 000
Com 61		SMME/Capacity building workshops conducted	No. of workshops conducted	2	Nil	2	2		1		1	M: ED	R100 000
Com 62		Exhibitions/Craft promotion/marketing organised	No. of exhibitions organised	2	Nil	2	2		1		1	M: ED	R100 000
Com 63		District Tourism Office at Tourism Hub opened	No. of District Tourism Offices opened	1	Nil	1		1					M: ED

National Key Performance Area (KPA): Spatial and Environmental Management

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Division / Programme: Development Planning							Budget: R2 681 197						
Com 64	To ensure sustainable and coordinated development throughout the uMDM	Environmental Management Framework (EMF) developed	Date of finalisation of EMF				30-Jun				30 Jun		R426 000
Com 65		Wall- to- wall Schemes for LMs	Date of adoption of Schemes				30-Jun				30 Jun		R200 000
Com 66		Appointment of the Environmental Specialist	Date of appointment				31-Dec		31 Dec				
Division / Programme: Geographic Information System (GIS)							Budget: R1 426 532						
Com 67	To support and maintain user	Turnaround time for Call Out resolution	Time taken to provide GIS support	3 -8 Hrs.	5 Hrs.	3 Hrs.	4 Hrs.	7 Hrs.	6 Hrs.	5 Hrs.	4 Hrs	GIS Spec/DBA Admin	Nil
Com 68	Departments with GIS requirements	System available to all Business Units	% Up-time	100%	80%	20%	100%	85%	90%	95%	100%	GIS Spec/DBA Admin	Nil
Com 69		Data maintained	Date of review of LUMS, TPS and SDFs				30 Jun				30 Jun	GIS Spec/DBA Admin	Nil
Com 70			Date of review of water infrastructure database				30 Jun				30 Jun	GIS Spec/DBA Admin	Nil
Com 71			Date of valuation rolls reviewed and maintained				30 Jun				30 Jun	GIS Spec/DBA Admin	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where applicable)
Com 72			Date of metadata maintenance and publishing completed				30 Jun				30 Jun	GIS Spec/DBA Admin	Nil
Com 73		Software maintained	Date of completion of ESRI License Renewal				31 Oct		31 Oct			GIS Spec/DBA Admin	R120 000
Com 74		Hardware maintained	Date of Maintenance of GIS Operational Hardware completed				31 Mar			31 Mar		GIS Spec/DBA Admin	R160 000

2.4 Department of Financial Services

National Key Performance Area (KPA): Financial Viability and Management

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)
Division / Programme: Expenditure Control												Budget R: 8 667 643	
Fin1	To improve expenditure control	Monthly reconciliation of creditors and bank balances	No. of monthly reconciliations	12	12	12	12	3	3	3	3	M: IC	Nil
Fin 2		Payment of creditors	No. of days of creditors age analysis	Within 30 Days	90 days	60 days	Within 30 days	Within 30 days	Within 30 days	Within 30 days	Within 30 days	M: IC	Nil
Fin 3		Compliance with prescribed dates of monthly returns	No. of monthly returns	12	12	12	12	3	3	3	3	M: IC	Nil
Fin 4		Compliance with prescribed dates of annual returns	No. of annual returns	1	1	1	1	0	0	0	1	M: IC	Nil
Fin 5		% of the capital budget actually spent on capital projects	% Spent (Total spending on capital projects / Total capital budget) x 100	100%	110%	-10%	100%	100%	100%	100%	100%	100%	M: IC
Division / Programme: Supply Chain Management												Budget: R1 802 608	
Fin 6	To improve the procurement system	Time taken to place an order reduced	No. of days for requisition to be converted to a purchase order outstanding	5 days	5 days	Nil	5 days	5 days	5 days	5 days	5 days	M: SC	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)	
Fin 7		Time taken to finalize specification of Bid / Tender reduced	No. of days	8 days	8 days	Nil	8 days	8 days	8 days	8 days	8 days	M: SC	Nil	
Fin 8		Time taken to finalize evaluation of Bid / Tender reduced	No. of days from close of tender	10 days	15 days	5 days	10 days	10 days	10 days	10 days	10 days	M: SC	Nil	
Fin 9		Time between the evaluation process and the adjudication process reduced	No. of days	7 days	30 days	23 days	7 days	7 days	7 days	7 days	7 days	M: SC	Nil	
Fin 10		Legislative compliance (including completion of declaration of interest form by each employee) improved	% of submission of declarations of interest forms completed by Cllrs and Staff	100%	0%	100%	100%	100%	100%	100%	100%	100%	M: SC	Nil
Fin 11		Assets that are obsolete disposed of	Date of disposal				30-Jun					30-Jun	M: SC	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)	
Division / Programme: Budgeting and Reporting												Budget: R7 520 764		
Fin 12	To improve the budgeting and reporting processes	Budget / IDP Process Plan adhered to	Date of Process Plan fully implemented				30-Aug	30-Aug				M:B & R	Nil	
Fin13		Submission of all monthly returns	No. of returns submitted	12	0	12	12	3	3	3	3	M:B & R	Nil	
Fin 14		Submission of all quarterly returns	No. of returns submitted	4	0	4	4	1	1	1	1	M:B & R	Nil	
Fin15		Submission of all bi annual returns	No. of returns submitted	2	0	2	2		1		1	M:B & R	Nil	
Fin 16		AFSs submitted on time	Date of submission				30-Aug	30-Aug					M:B & R	Nil
Fin17		Fixed Asset Register reconciled with General Ledger	No. of reconciliations	12	0	12	12	3	3	3	3	3	M:B & R	Nil
Division / Programme: Income Control												Budget R: 3 123 122		
Fin 18	To improve income control	Total No. customers - database	% of customers billed/Total No. of Customers-database	100% (29499 No. of customers)	87% (25894 / 29499)	13%	100%	100%	100%	100%	100%	M: IC	Nil	
Fin 19		Cash collected from customers	No. of days outstanding	30 days	+ 180 days	180 days	Within 30 days	Within 30 days	Within 30 days	Within 30 days	Within 30 days	Within 30 days	M: IC	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)
Fin 20		Debt Collection %	% of collection: Amount collected / sales raised	100%	53%	47%	70%	35%	40%	50%	70%	M: IC	Nil
Fin 21		Suspense Account	Monthly reconciled Suspense Account with Analysis of Balance	12	0	12	12	3	3	3	3	M: IC	Nil
Fin 22		Consumer Deposits Reconciliations	Monthly reconciled - New customers and Terminated	12	0	12	12	3	3	3	3	M: IC	Nil
Fin 23		Reviewed Daily Banking Report	No. of daily reviews	250 days	52 Days	198 Days	250 Days	62 days	63 days	62 days	63 days	M: IC	Nil
Fin 24		Debt coverage ratio	Ratio [(Total operating revenue received) - (operating grants received) / debt service payments due, including interest and capital]	16:1	9:1	7:1	16:1	16:1	16:1	16:1	16:1	16:1	M: IC

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)
Fin 25		Outstanding service debtors to revenue	No. of days debtors are outstanding (Total outstanding debtors / Actual revenue received for services) x 100	60 days	1307 days	1247 days	245	245	245	245	245	M: IC	Nil
Fin 26		Cost coverage ratio	Ratio [All available cash at a particular time) + (Investments)- Conditional grants)]/ Monthly fixed operating expenditure)	1:1	1:1	1:1	1:1	1:1	1:1	1:1	1:1	M: IC	Nil
Fin 27		R debtors outstanding as a % of revenue received for services	% Achieved (Total outstanding debtors/ Actual revenue received for services) x 100	Nil %	522	522	Nil %	Nil %	Nil %	Nil %	Nil %	Nil %	M: IC

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)	
Division / Programme: Customer Care													Budget: Included in other Divisions of Finance Budget	
Fin 28	To ensure mainstreaming and institutionalization of Batho Pele in line with the Municipality's Corporate Strategy of being Citizen-Centric	District –wide Batho Pele Forum established	Date of a fully Functional Batho Pele (Technical) Forum established				30 Sep	30 Sep				M: CC	Nil	
Fin 29			Batho Pele Campaigns implemented	4	4	4	4	1	1	1	1	M: CC	Nil	
Fin 30		Batho Pele Service Improvement Advisory Forum established in each Local Municipality	No. of functional (Community) Advisory Forums established	6	6	6	6	2	1	2	1	M: CC	Nil	
Fin 31		Consumer Education & Feedback Sessions conducted	No. of Consumer Education & Feedback sessions held	24	12	12	12	3	3	3	3	M: CC	Nil	
Fin 32		Standard Operating Procedures developed	Date of adoption of Standard Operating Procedure Manual				31 Dec		31 Dec			M: CC	Nil	

2.5 Department of Corporate Services

National Key Performance Area (KPA): Institutional Development and Transformation

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)
Priority Area: Human Resource Management												Budget: R14 344 118	
Corp 1	To become an employer of choice	Workplace Skills Plan (WSP) in line with the Employment Equity Plan (EEP) approved	Date of completion of Skills Audit				31 Dec	N/A	31 Dec	N/A	N/A	M: HR	R2 706 716
Corp 2			Date of WSP submitted				30-Jun	N/A	N/A	N/A	30-Jun	M: HR	
Corp 3		Budget spent on WSP	% Spent (Actual amount spent on WSP / Budgeted amount for WSP) X 100	100%	Nil	100%	100%	25%	50%	75%	100%	M: HR	Nil
Corp 4		Strategic Plan on the Approach to Employee Relations implemented	No. of quarterly milestones implemented	4	Nil	4	4	1	1	1	1	M: HR	
Corp 5		Career Development and Progression Plan in place	Date of adoption of Plan				30 Jun	N/A	N/A	N/A	30 Jun	M: HR	R165 000
Corp 6		Adopted Individual Performance Management Strategy	Date of the adoption				31 Mar	N/A	N/A	31 Mar	N/A	M: HR	R165 000
Corp 7		Adopted Diversity Management Programme	Date of adoption				30 Jun	N/A	N/A	N/A	30 Jun	M: HR	R165 000

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)	
Corp 8		Reviewed Organizational Structure implemented	% of prioritised positions filled	100%	Nil	100%	100%	25%	50%	75%	100%	M: HR	R850 000	
Corp 9		Scarce Skills Report approved	Date of approval				30 Sep	30 Sep	N/A	N/A	N/A	EM:Corp	Nil	
Corp 10		Injuries on duty reduced in line with the Health and Safety legislation	% of Injuries on Duty (IOD's) reduced	100%	100%	100%	100%	100%	100%	100%	100%	100%	M: HR	R500 000
Corp 11		Health and Safety in the workplace promoted	No. of Health and Safety Committee meetings held	10	Nil	10	10	2	3	2	3		M:HR	R166 600
Corp 12		Team spirit and organisational development promoted	No. of Employee Wellness Committee meetings held	4	Nil	4	4	1	1	1	1		M: HR	R527 000
Corp 13		Accurate leave records and batch reports available	No. of average percentage of leave forms received processed	12	Nil	12	12	4	4	4	4		M:HR	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)
Corp 14		Employment Equity Report submitted	No. of Reports submitted	1	Nil	1	1	N/A	1	N/A	N/A	M: HR	Nil
Corp 15		Gender equality in the workplace promoted	No. of people from employment equity target groups employed in the three highest levels of management	5	5	Nil	5	1	1	1	2	M:HR	Nil
Corp 16		Induction workshops for Councillors and employees on policies and procedures conducted	No. of sessions held	2	Nil	2	2	N/A	1	N/A	1	E.M. Corporate	Nil
Corp 17		Job evaluations completed	Date of finalization of job evaluations				31 Dec	N/A	31 Dec	N/A	N/A	M: HR	Nil
Priority Area: Administration and Sound Governance										Budget: R32 265 008			
Corp 18	To improve the standard of administrative and auxiliary support	Upgraded Records Management System implemented	No. of compliance checks conducted	4	0	4	4	1	1	1	1	M: A & SG	Nil
Corp 19		Delegation framework and Rules of Order reviewed	Date of adoption of reviewed documents				30 Jun	N/A	N/A	N/A	30 Jun	M: A & SG	Nil
Corp 20		Code of Conduct reviewed	Date of adoption of reviewed Code of Conduct				30 Jun	N/A	N/A	N/A	30 Jun	M: A & SG	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)	
Corp 21		Access control upgraded	Date of completion of upgrade				31 Mar			31 Mar		M: A & SG	Maintenance budget	
Corp 22		Agendas and minutes printed on time for dissemination	No. of days before meetings	4 days	4 days	Nil	4 days	4 days	4 days	4 days	4 days	M: A & SG	R1 400 000	
Corp 23		Agendas and minutes disseminated on time	No. of days before meetings	3 days	3 days	Nil	3 days	3 days	3 days	3 days	3 days	M: A & SG	Nil	
Corp 24		Council Calendar of Meetings	Date of adoption of Council Calendar				30 Nov		30 Nov				M: A & SG	Nil
Corp 25		Resolutions disseminated timeously	No. of days for dissemination after meeting	2days	2days	Nil	2 days	2 days	2 days	2 days	2 days	2 days	M: A & SG	Nil
Corp 26		Level of compliance with Council Calendar	No. of meetings conducted for Portfolio Committees and EXCO	12	Nil	12	12	3	3	3		3	M: A & SG	Nil
Corp 27		Quarterly reports on compliance with legislation, implementation of AG, Internal audit and risk management Action plans to Municipal Managers Office	No. of reports submitted	4	Nil	4	4	1	1	1		1	M: A & SG	Nil
Corp 28		Capital programme implemented	% of capital budget spent	100%	Nil	100%	100%	25%	50%	75%	100%		M: A & SG	Maintenance budget
Corp 29		Councillor remuneration reviewed	No. of reviews conducted				4 reviews	1	1	1	1	1	E.M. Corporate	Nil

IDP Ref No.	Strategic Objective	Measurable Outputs	Performance Measure (KPI)	Demand	Baseline	Backlog	Annual Target	Q1 target 30 Sep	Q2 target 31 Dec	Q3 target 31 Mar	Q4 target 30 Jun	Responsible Official	Budget / indicator (where available)
Corp 30		Annual Maintenance Programme for 242 and 176 completed	Date of completion of Maintenance Programme completed				30 Jun	N/A	N/A	N/A	30 Jun	M: A & SG	Maintenance budget
Corp 31		Facilities providing access to people with disabilities installed	Date of completion of installation				30 Jun	N/A	N/A	N/A	30 Jun	M: A & SG	Maintenance budget
Corp 32		Reported defects / maintenance issues addressed timeously	Time taken to address defects / maintenance issues	5 days	22 days	17 days	5 days	5 days	5 days	5 days	5 days	M: A & SG	Maintenance budget
Corp 33		Vehicle Tracker System implemented / monitored	No. of monitoring sessions conducted	12	Nil	12	12	3	3	3	3	M: A & SG	Fleet budget
Corp 34		Implementation of the Fleet Management Policy monitored	No. of Fleet Advisory Committee meetings held	4	Nil	4	4	1	1	1	1	M: A & SG	Fleet budget
Corp 35		Additional office accommodation acquired	No. of additional satellite offices acquired	7	Nil	6	6	N/A	N/A	N/A	6	M: A & SG	Rental budget

3. MONTHLY PROJECTIONS OF REVENUE TO BE COLLECTED BY SOURCE

THE INCREASING REVENUE BASE THAT WILL MAKE THE DISTRICT

YEAR: 2013 / 2014

Revenue by Source	Jul R	Aug R	Sep R	Oct R	Nov R	Dec R	Jan R	Feb R	Mar R	Apr R	May R	Jun R	Total R
Water	7,949,249	7,949,249	7,949,249	7,949,249	7,949,249	7,949,249	7,949,249	7,949,249	7,949,249	7,949,249	7,949,249	7,949,249	95,390,986
Sanitation	396,852	396,852	396,852	396,852	396,852	396,852	396,852	396,852	396,852	396,852	396,852	396,852	4,762,225
MIG Funding	8,239,333	8,239,333	8,239,333	8,239,333	8,239,333	8,239,333	8,239,333	8,239,333	8,239,333	8,239,333	8,239,333	8,239,333	98,872,000
Conditional Grants	32,670,769	32,670,769	32,670,769	32,670,769	32,670,769	32,670,769	32,670,769	32,670,769	32,670,769	32,670,769	32,670,769	32,670,769	392,049,231
Interest & Investment Income	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	12,000,000
Other	1,838,083	1,838,083	1,838,083	1,838,083	1,838,083	1,838,083	1,838,083	1,838,083	1,838,083	1,838,083	1,838,083	1,838,083	22,057,000
Total Revenue by Source (Balanced to Cash-flow)	52 094 286	52 094 286	52 094 286	52 094 286	52 094 286	52 094 286	52 094 286	52 094 286	52 094 286	52 094 286	52 094 286	52 094 286	625 131 432

4. MONTHLY PROJECTIONS OF OPERATING AND CAPITAL EXPENDITURE AND REVENUE

SOUND FINANCIAL MANAGEMENT THAT HAS MADE THE UMGUNGUNDLOVU DISTRICT MUNICIPALITY A CREDIBLE

YEAR: 2013 / 2014

(Figures divided by 6< so it balances to the figures on the budget)

Expenditure & Revenue by Vote	Jul			Aug			Sept			Oct			Nov			Dec		
	Opex R	Capex R	Rev R	Opex R	Capex R	Rev R	Opex R	Capex R	Rev R	Opex R	Capex R	Rev R	Opex R	Capex R	Rev R	Opex R	Capex R	Rev R
Executive and Council	8,557,708		8,557,708	8,557,708		8,557,708	8,557,708		8,557,708	8,557,708		8,557,708	8,557,708		8,557,708	8,557,708		8,557,708
Budget & Treasury (Finance)	3,519,023	166667	21,973,887	3,519,023	166667	21,973,887	3,519,023	166667	21,973,887	3,519,023	166667	21,973,887	3,519,023	166667	21,973,887	3,519,023	166667	21,973,887
Corporate Services	8,937,397		8,770,731	8,937,397		8,770,731	8,937,397		8,770,731	8,937,397		8,770,731	8,937,397		8,770,731	8,937,397		8,770,731
Community & Social Services	11,204,456		10,792,956	11,204,456		10,792,956	11,204,456		10,792,956	11,204,456		10,792,956	11,204,456		10,792,956	11,204,456		10,792,956
Technical Services (Infrastructure)	58,431,630	55,584,108	54,093,292	58,431,630	55,584,108	54,093,292	58,431,630	55,584,108	54,093,292	58,431,630	55,584,108	54,093,292	58,431,630	55,584,108	54,093,292	58,431,630	55,584,108	54,093,292
TOTAL	90 650 214	55 750 775	104 188 574	90 650 214	55 750 775	104 188 574	90 650 214	55 750 775	104 188 574	90 650 214	55 750 775	104 188 574	90 650 214	55 750 775	104 188 574	90 650 214	55 750 775	104 188 574

5. THREE-YEAR DETAILED CAPITAL WORKS PLAN

(Document attached - Excel spreadsheet)

INFRASTRUCTURE PROJECTS THAT PROVIDE WATER AND